

**Project Management
(BPM1313)**

Project Scope Management

by

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**UMP OpenCourseWare
Exam Questions on Project
Management**

QUESTION 1 [10 MARKS]

- a) Define what is a project with a suitable example.
- b) Explain **FOUR (4)** characteristics of a project.

QUESTION 2 [30 MARKS]

Organizational structure is a system used to define a hierarchy within an organization. It identifies each job, its function and where it reports to within the organization.

- a) Provide a suitable '**diagram**' for the pure project organization.
- b) Explain **TWO (2)** disadvantages of pure project organization.
- c) Explain **FOUR (4)** advantages pure project organization.
- d) Provide a suitable '**diagram**' for the functional project organization.
- e) Explain **TWO (2)** disadvantages of functional project organization.
- f) Explain **FOUR (4)** advantages functional project organization.

QUESTION 3 [30 MARKS]

Project charter is part of the project management process group, which is under the first phase of project initiation.

- a) Define the term '**project charter**'.
- b) Explain the **TWO (2)** project charter tools and **all the** techniques used for project management.
- c) Discuss **FIVE (5)** project charter inputs.

QUESTION 4 [30 MARKS]

Project management are bound under some knowledge areas and every project tends to fail or successful.

- a) Describe the term Scope creep with a suitable example.

- b) Explain **FIVE (5)** causes of project failure.

- c) Discuss any **FIVE (5)** knowledge areas in project management.